



September 2025

EQUIONE PROGRAM

The portfolio companies managed by Arvore, a partner fund of Omnigence Asset Management, maintain a disciplined focus on operational excellence. This focus enables the consistent delivery of high-quality products and services while supporting long-term value creation for investors.

Our private equity operational excellence initiatives are built on Lean Six Sigma and Kaizen methodologies, which form the foundation of the **EquiONE Program**. Through rigorous in-house training and the practical application of these methods, our empowered and engaged team members across the portfolio have completed more than 4,000 improvements since the program's inception. These initiatives have delivered measurable enhancements in efficiency, quality, and safety across our portfolio.



Manpreet Brar

Senior Manager Operational Excellence
Manpreet@omnigenceam.com



Keenan Viney

Senior Data Scientist
kviney@omnigenceam.com

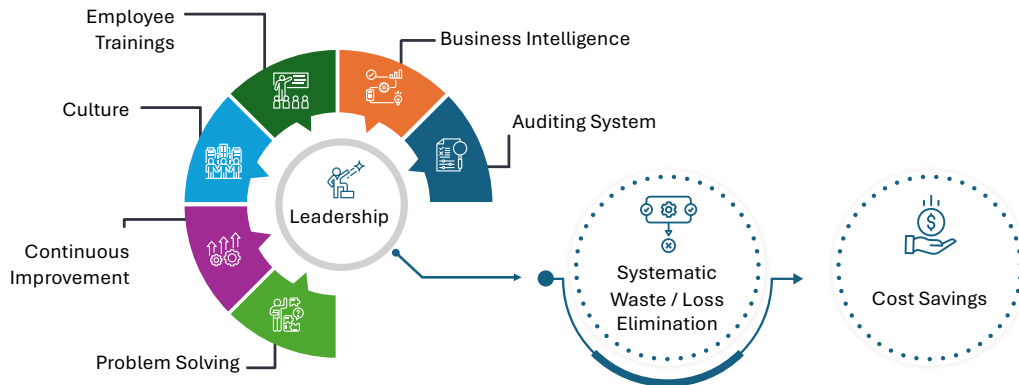


Eyob Bekele

Data Scientist
ebekele@omnigenceam.com

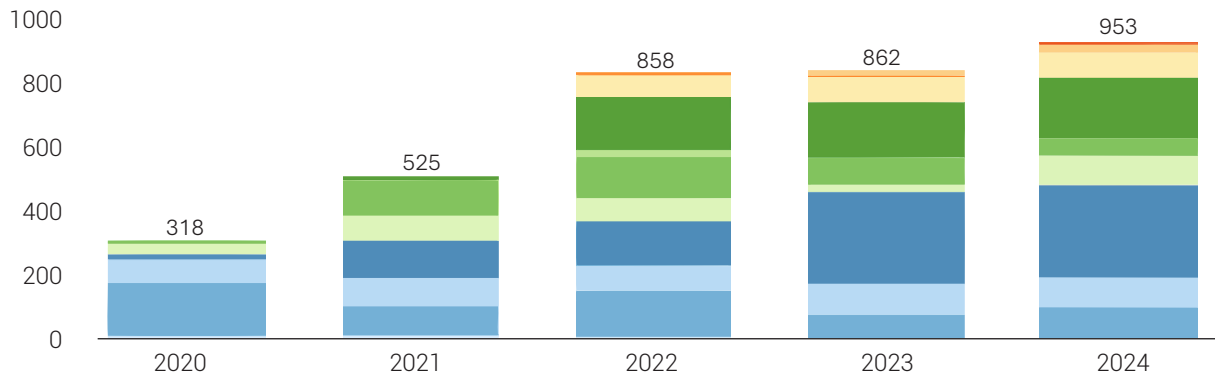


EquiONE Improvement System



The EquiONE Improvement System is a comprehensive operational framework designed to drive performance excellence across the organization. It leverages data analytics, process knowledge, and proven Lean Six Sigma methodologies to identify inefficiencies, eliminate waste, and enhance process effectiveness. By systematically improving core business operations, the EquiONE system delivers measurable results that positively impact both revenue growth (top line) and cost optimization (bottom line), ultimately strengthening overall business performances.

Kaizens Completed



Our portfolio companies have completed more than 4,000 Kaizens since 2019.

Some of the key Kaizen focus areas include:

- Reduction in safety incidents
- Improvement in product quality
- Reduction in SLOBs (Slow-Moving and Obsolete Inventory)
- Reduction in freight losses
- Reduction in material costs
- Reduction in product quality defects
- Manufacturing methods improvement
- Improvement in customer retention

These successes are driven by engaged team members and certified Lean Six Sigma Green Belt practitioners who actively lead and sustain improvement initiatives across Omnigence portfolio companies.



Troy Booth

Company: Wingenback Ltd.
Role: HSE & CI Manager

Troy Booth is the HSE&CI Manager at Wingenback Ltd., bringing over 15 years of expertise in Health, Safety, and Environmental Management. His diverse background spans construction, security, private investigation, and safety. Outside of work, Troy enjoys traveling and spending quality time with his family.

Troy's lean six sigma green belt certification project was focused on reducing safety incidents rate.



Amanda Delacruz

Company: Shaw Dental Lab Group
Role: Development & Support Manager

Amanda Delacruz is the Development and Support Manager at Shaw GTA, bringing 12 years of experience with Shaw Lab Group, including 7 years of leadership in the CAD/CAM department. She currently leads the Fixed CAD/CAM Continuous Improvement Committee, aligning digital workflows across Canadian dental labs to enhance efficiency and quality.

Amanda's lean six sigma green belt certification project was focused on Zirconia material waste reduction.



Kevin Lee

Company: Protec Dental Labs
Role: Crown & Bridge Lab Manager

With over 13 years of committed service at Protec Dental Lab, Kevin Lee leads as the Crown and Bridge Lab Manager. He plays a key role in upholding exceptional standards of quality and precision in all restorative work. Kevin manages daily production operations and enforces rigorous quality control processes to ensure accuracy and consistency in every case.

Kevin's lean six sigma green belt certification project was focused on implant room inventory turnover improvement.



Eric Leblanc

Company: Levy's Machine Works
Role: Production Manager

Eric Lee has 23 years of experience in the CNC machining industry, including 10 years as a CNC programmer and machinist, 7 years in first-line management roles, and 6 years in mid-level management. He is currently in his 11th year with Levy's Machine Works.

Eric's lean six sigma green belt certification project was focused on reducing set up time at CNC millings centers.



Navid Roghanian

Company: Metro Testing & Engineering

Role: Lab Operations Manager

With more than 15 years of international experience in construction materials testing, architectural engineering, and project management, Navid Roghanian is certified in Six Sigma, Kaizen, and PMP, and lead operations while driving continuous improvement at the Burnaby branch.

Navid's lean six sigma green belt certification project was focused on improving efficiency of curing operations.



Brent Stapleton

Company: Protec Dental Labs

Role: CAD/CAM Lab Manager

With over 27 years at Protec and early specialization in CAD/CAM technology since 1998, Brent studied at San Francisco State University.

Brent's lean six sigma green belt certification project was focused on reducing quality defects under don't fit category.

CONCLUSION

The Lean Six Sigma delivers lasting impact across the partner funds' portfolio companies. The six Green Belt projects highlighted here generated \$400K in savings through a reduction in material costs, man-hour losses, and safety-related incidents, strengthening efficiency, quality, and safety. This ongoing focus on data-driven, continuous improvement reinforces Omnigence's commitment to operational excellence and sustained value creation.



Toronto Office:

TD Canada Trust Tower, 161 Bay St.
27th Floor, P.O. Box 508
Toronto, ON, M5J 2S1

Calgary Office:

Suite 300, 4954 Richard Road SW
Calgary, AB, T3E 6L1

Montréal Office:

1250 Rene Levesque, 22nd Floor
Montréal, QC, H3B 4W8

www.omnigenceam.com

DISCLAIMER

Our reports, including this paper, express our opinions which have been based, in part, upon generally available public information and research as well as upon inferences and deductions made through our due diligence, research and analytical process. The information contained in this paper includes information from, or data derived from, public third-party sources including industry publications, reports and research papers. Although this third-party information and data is believed to be reliable, neither Omnigence Asset Management nor its agents (collectively "Omnigence") have independently verified the accuracy, currency or completeness of any of the information and data contained in this paper which is derived from such third party sources and, therefore, there is no assurance or guarantee as to the accuracy or completeness of such included information and data. Omnigence and its agents hereby disclaim any liability whatsoever in respect of any third-party information or data, and the results derived from our utilization of that data in our analysis. While we have a good-faith belief in the accuracy of what we write, all such information is presented "as is," without warranty of any kind, whether express or implied. The use made of the information and conclusions set forth in this paper is solely at the risk of the user of this information. This paper is intended only as general information presented for the convenience of the reader and should not in any way be construed as investment or other advice whatsoever. Omnigence is not registered as an investment dealer or advisor in any jurisdiction and this report does not represent investment advice of any kind. The reader should seek the advice of relevant professionals (including a registered investment professional) before making any investment decisions. The opinions and views expressed in this paper are subject to change or modification without notice, and Omnigence does not undertake to update or supplement this or any other of its reports or papers as a result of a change in opinion stated herein or otherwise.